Florence lives in the Soroti District of eastern Uganda, where she suffered prolonged, obstructed labor. Her baby did not survive, and Florence found she had begun to leak urine.

It didn’t take long for the entire village to turn against Florence. They felt she was unclean; they shunned her and considered her an outcast. Yet her husband Michael stood by his wife, supporting her and defending her — which soon led the village to turn against him, as well.

Florence soon met an outreach worker from TERREWODE, the Association for the Rehabilitation and Re-Orientation of Women for Development, a Fistula Foundation partner, who explained that her injury was a curable condition. She was taken to the Soroti Regional Hospital, where she underwent successful surgery for her obstetric fistula. Today, Florence is dry and no longer leaking urine.

Dear Friends,

We are delighted to share with you the Fistula Foundation Annual Report for 2012. This was a tremendous year of growth for us. Thanks to donors like you, our annual revenue grew by more than 40 percent, allowing us to treat more women in more places than ever before.

Despite our growing reach, we are driven by the nature of our great challenge. For every woman that we are able to help, there are 50 more like her who remain in need of surgery that can help transform their lives.

The need is tremendous and this is a challenge we cannot face alone. We consider ourselves fortunate to be able to work with not only stellar partners in the field, but with a host of organizations and corporations that bring invaluable knowledge, expertise and even funding to the table.

We work diligently to put your generous donations to work in the field quickly and effectively, since that is where lives are changed.

As you read this report about our recent activities, we hope that you will be inspired by the projects that your donations have funded, the lives you’ve changed and that you will gain greater insight into the principles that guide our work.

Sincerely,

Kassahun Kebebed  
Board Chair

Kate Grant  
Chief Executive Officer
We’re healing more women in more places.

Because of you, thousands of women have regained their lives and health. Our goal is to treat as many women as possible across Africa and Asia. We want all women with obstetric fistula to regain their lives and become active, healthy members of their families and communities.

Funding Fistula Surgery Globally
Since expanding our mission in 2009 to fight fistula globally, we’ve increased the number of surgeries funded every year by more than 50 percent.

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Number of Women Supported</th>
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</thead>
<tbody>
<tr>
<td>2008</td>
<td>530</td>
</tr>
<tr>
<td>2009</td>
<td>626</td>
</tr>
<tr>
<td>2010</td>
<td>1,133</td>
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<tr>
<td>2011</td>
<td>1,753</td>
</tr>
<tr>
<td>2012</td>
<td>2,919</td>
</tr>
</tbody>
</table>

Total Number of Women Supported by the Fistula Foundation
Driven

Obstetric fistula destroys the lives of women. Most women who develop a fistula do so when trying to give birth to their first child. Without treatment they are too often ostracized and marginalized and are unable to contribute to their families and communities. We are driven to help women receive surgery that can transform their lives. For every woman we help we know there are at least 50 like her who still need care.

The Treatment Backlog
For every woman who receives life-transforming treatment, 50 go without. We are committed to reducing this staggering backlog.

Carine
CAMEROON
One year after her marriage at the age of 15, Carine became pregnant with her first child. Like most women in her village, she went into labor at home. After four excruciating days of labor, her mother took her to a hospital, but by the time they arrived the baby had died and Carine was left with an obstetric fistula. When her husband learned of her incontinence, he left her. For eight long years, Carine suffered with her obstetric fistula.

Finally, Carine learned about free fistula surgeries funded by Fistula Foundation at a location across the Cameroon border in N’Djamena, Chad, at the Center for Reproductive Health and Fistula Repair. Under their expert care, Carine’s fistula was successfully repaired and today she is living a new life.

Lili
ANGOLA
Pregnant at 14, Lili’s body was not prepared to give birth. After five days of labor, she lost the baby and began to leak urine and feces. Four years later, she received surgery from the Evangelical Medical Centre of Lubango and finally regained her health.

Sujata
NEPAL
Sujata suffered with fistula for 37 years. A widow, she moved between her three children’s homes, but the wives of her sons did not enjoy long visits by their smelly mother-in-law. Thanks to International Nepal Fellowship, Sujata is finally healed and no longer suffers the embarrassment of her incontinence.

Alradya
SUDAN
Alradya was 15 when she became pregnant. After two days of obstructed labor, her baby was stillborn and she soon began to leak urine. She found help from Women and Health Alliance International at Dr. Abbo’s Fistula Center in Khartoum and is now healthy once again.
We do one thing and we do it well: treat obstetric fistula. There is a tremendous backlog of women who are in desperate need of care. We are working to reverse this trend by providing our partners in the field with human and financial resources that enable as many women as possible to receive the treatment they need.

**Increasing the Number of Trained Surgeons**

Our partner FIGO (International Federation of Gynecology and Obstetrics) is working to build the field of trained fistula surgeons, and this year began implementing a Train-the-Trainer program that utilizes their recently developed Global Competency-Based Training Manual, the first internationally developed, standards-based manual of its kind. Fistula Foundation funded the training this year of ten surgeons who originate from countries where fistula is most prevalent.

“After my operation I was moved to this new and beautiful ward full of light. It makes most of us feel good even if we are in pain. The environment is fresh. Thank you to CCBRT and its partners for making this happen.”

Salha

Tanzania

**Doubling Surgical Capacity**

Having suffered with fistula for 12 months, 25-year-old Salha relaxes on her bed as she recovers in the newly constructed Dr. Janis Perialis Fistula Ward at the Comprehensive Community Based Rehabilitation in Tanzania (CCBRT) Disability Hospital in Dar es Salaam. Fistula Foundation funds provided this facility with new mechanical beds, tables, and medical equipment, enabling CCBRT to double its capacity for fistula surgery.

**Expanding Access to Treatment**

We have partnered with TERREWODE (the Association for Re-Orientation and Rehabilitation of Women for Development), one of the few institutions in Uganda supporting routine fistula treatment with regional and national referral hospitals. Our funding is helping to bring treatment to more than 300 women and assisting with the expansion of the organization’s Obstetric Fistula Awareness and Advocacy Network, which has increased patient referrals from local district health centers to larger regional and national hospitals that can provide fistula treatment.

**Putting Obstetric Fistula on the Map**

The first-ever Global Fistula Map, released by Direct Relief, Fistula Foundation and UNFPA this year, is the single most comprehensive source for understanding worldwide availability of treatment for women living with obstetric fistula. It is a major step forward in helping to understand the global capacity to treat women living with fistula, and will help streamline resource allocation, highlight service gaps, and provide opportunities for further collaboration to ensure women with fistula receive the care they need.
"Fistula Foundation has helped the Edna Adan University Hospital to complete and equip our operating theatres. There are now many women who have been repaired and who are 'dry' and able to lead a normal life. This is the greatest gift we can give to the women who have suffered this terrible and humiliating condition that is an obstetric fistula."

Edna Adan Ismail
Founder,
Edna Adan University Hospital

"It is impossible for us to assist every woman suffering from fistula in the DRC, but we also have an obligation to help where we can with funding available. Support from Fistula Foundation allowed us to extend our reach into remote areas of DRC, healing women who would likely still suffer from fistula had the Panzi team not been able to visit and perform fistula repairs through this partnership."

Denis Mukwege
Director and Founder,
Panzi Hospital

"WAHA International works to provide fistula care in extremely complex and often politically unstable settings. Your support of WAHA has been crucial, enabling us to deliver care to women who otherwise would have none."

Dr. Sinan Khaddaj
Secretary-General,
Women and Health Alliance International

"Throughout our history, Johnson & Johnson has been committed to the health and well-being of mothers. For nearly a decade we have been a proud partner of Fistula Foundation, helping provide more care to more women with fistula."

Denis Robson
Director of African Affairs,
Johnson & Johnson

As we work to end the suffering caused by obstetric fistula, nonprofit and corporate partners are a critical piece of our success. These organizations bring invaluable knowledge, expertise and funding to the table, resulting in more women treated and more lives transformed. We work closely with our in-country hospitals and doctors to support targeted solutions that meet local needs. We recognize that our partners in the field know more about their work and their daily challenges than we ever will.
We are deeply grateful to our supporters in the United States and 61 other countries around the world. Because of you, women receive life-transforming treatment. Because of you, thousands of women now lead whole and productive lives. These are women whom you’ve never met, suffering from an injury you’ve likely never encountered—yet, you feel in your heart that you must act to help them. We are grateful for you.

Love-A-Sister
We are especially grateful to one special group of donors that played a vital role in helping more women receive fistula treatment. A total of 1,035 supporters donated through our Love-A-Sister program this year, contributing $450 each—enough to fund the cost of one fistula surgery. In all, they raised an incredible $314,732, which provided life-transforming surgeries for nearly 700 women.

Amy Oztan
Online, she blogs as “Selfish Mom,” but Amy Oztan is anything but. Named by Working Mother as one of the 15 most powerful moms on social media, Amy’s celebrity status landed her an invitation to participate in the “Lose to Win Challenge” by DietBet.com, an online social dieting game that gives players the opportunity to win money through weight loss competitions. Amy competed against six other top bloggers for a $5,000 prize for the charity of their choice. In a remarkable seven-way tie, they all won—and Amy quite unselfishly donated her winnings to Fistula Foundation.

Carmela Solell-Knepler
Fistula Foundation Circle of Friends volunteers are “fistula ambassadors” who work in their communities to raise awareness and funds to help treat obstetric fistula. For the last five years, no supporter has held more Circle of Friends events than Carmela Solell-Knepler, who has worked tirelessly to share information and inspire donations at her church, through theatrical performances and via a number of presentations. We are continuously inspired by her compassion and hard work.

Nicholas Kristof
For the last decade, two-time Pulitzer Prize winning journalist Nicholas Kristof has opened more hearts and minds to the tragedy of obstetric fistula than literally any person ever. Thanks to Kristof, there is a growing, engaged and committed constituency of people who want to help women with fistula receive life-transforming care. Without his consistent and moving writing about obstetric fistula, we believe there would be far fewer women getting care today. We are deeply grateful for his commitment to our shared cause.

Marymount Manhattan College
Students at Marymount Manhattan College in New York City performed “Ruined,” a play about the challenges women face in war-ravaged Democratic Republic of Congo (DRC). Through their performance, cast and crew raised $2,700 for Fistula Foundation Partner Panzi Hospital in DRC. David Mold, Chair of the university’s Division of Fine & Performing Arts, who directed the play, told Fistula Foundation, “It has been amazing for the students to discover that theatre can move people to take action, and they are thrilled to make a difference in the lives of at least six women in the DRC.”
Accountable

For us, thrift is a core value. We keep our overhead low because money saved can be put toward life-transforming surgery for a woman in need. We are committed to getting as much money as possible to our trusted partners in the field as quickly as we can, because that’s where women’s lives are changed. We have earned the highest ratings from the leading charity watchdogs: Charity Navigator, Better Business Bureau and Charity Watch for our accountability and fiscal responsibility.

“We are proud to announce The Fistula Foundation has earned our seventh consecutive 4-star rating. Receiving four out of a possible four stars indicates that your organization adheres to good governance and other best practices that minimize the chance of unethical activities and consistently executes its mission in a fiscally responsible way. Only 2% of the charities we rate have received at least 7 consecutive 4-star evaluations, indicating that The Fistula Foundation outperforms most other charities in America. This “exceptional” designation from Charity Navigator differentiates The Fistula Foundation from its peers and demonstrates to the public it is worthy of their trust.”

— Charity Navigator

“Only 2% of the charities we rate have received at least seven consecutive 4-star evaluations, indicating that The Fistula Foundation outperforms most other charities in America.”
— Charity Navigator

“We earned an ‘A’ rating from Charity Watch, which The New York Times has hailed as the “pit bull of watchdogs.”

In 2013, Consumers Digest selected Fistula Foundation as one of America’s top charities.

Fistula Foundation meets all 20 of the Better Business Bureau’s Standards for Charity Accountability.

“We are committed to getting as much money as possible to our trusted partners in the field as quickly as we can, because that’s where women’s lives are changed.”

— Dr. Richard Manning

Medical Director of CURE International Hospital, Afghanistan

“It is so great to have the Fistula Foundation as a partner where responsible stewardship doesn’t translate into burdensome red tape.”

— dogooder123

via GreatNonprofits

“Only 2% of the charities we rate have received at least seven consecutive 4-star evaluations, indicating that The Fistula Foundation outperforms most other charities in America.”

— Charity Navigator

“Three years ago, we were awarded a 4-star rating from Charity Navigator, which is an independent evaluator that rates the financial health and accountability of nonprofits. We are proud to announce that we have earned our fourth consecutive 4-star rating for fiscal years 2013-2016. This is the highest rating the organization can receive, which is a testament to the fiscal strength of the foundation and the efficiency of our operations.”

— Charity Navigator

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## Our Partners

<table>
<thead>
<tr>
<th>Location</th>
<th>Partners</th>
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</thead>
<tbody>
<tr>
<td>Afghanistan</td>
<td>CURE International Hospital</td>
</tr>
<tr>
<td>Angola</td>
<td>Evangelical Medical Centre of Lubango</td>
</tr>
<tr>
<td>Bangladesh</td>
<td>Hope Foundation for Women &amp; Children of Bangladesh</td>
</tr>
<tr>
<td>Chad</td>
<td>WAHA - Center for Reproductive Health and Fistula Repair</td>
</tr>
<tr>
<td>DR Congo</td>
<td>HEAL Africa</td>
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<tr>
<td>Ethiopia</td>
<td>WAHA – Gondar, Adama &amp; Jimma University Hospitals</td>
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<tr>
<td></td>
<td>Aila Military College</td>
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<td></td>
<td>Ako Hospital</td>
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<td>Hamlin Fistula Ethiopia – Addis Ababa Fistula Hospital</td>
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<td>Hamlin Fistula Ethiopia – Harar Center</td>
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<td>Kenya</td>
<td>Direct Relief - Jaramogi Oginga Odinga Teaching and Referral Hospital</td>
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<td>WAHA – Dadaab Hospital</td>
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<td>Nepal</td>
<td>International Nepal Fellowship</td>
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<td>Niger</td>
<td>Worldwide Fistula - Danja Fistula Center</td>
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<td>Kaker Hospital</td>
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<td>Nigeria</td>
<td>Nigeria National Fistula Program</td>
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<td></td>
<td>Evangel Vagico-Vaginal Fistula Center</td>
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<td>Pakistan</td>
<td>Direct Relief – JANUM Network and Munshid Hospital</td>
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<td>Senegal</td>
<td>Tostan</td>
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<td>Somalia</td>
<td>WAHA – Hanano Hospital and Banadir Hospital</td>
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<td>Somalia</td>
<td>National Borama Fistula Hospital</td>
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<td>Edna Adan University Hospital</td>
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<td>Sudan</td>
<td>WAHA – Kassala Hospital and Nyala Hospital</td>
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<td>Tanzania</td>
<td>Arusha Lutheran Medical Centre</td>
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<td>Association of Obstetric Fistula Surgeons of Tanzania</td>
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<td></td>
<td>Kigoma Foundation/Comprehensive Community Based Rehabilitation in Tanzania (CCBRT)</td>
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<td>Women's Dignity</td>
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<td>Uganda</td>
<td>The Association for the Re-Orientation and Rehabilitation of Women for Development (TERREWODE)</td>
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<td>UK, London</td>
<td>International Federation of Gynecology and Obstetrics (FIGO)</td>
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<td>US</td>
<td>Direct Relief – Mapping Project, Medical Supplies</td>
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<td></td>
<td>Expert Fistula Surgeons - Site Visits</td>
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<td></td>
<td>Operation OF</td>
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<td>Zambia</td>
<td>Centre for Infectious Disease Research in Zambia (CIDRZ)</td>
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## Our Financials

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<tr>
<th>Revenues and Support</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
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<tr>
<td>Contributions</td>
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<td>$518,629</td>
<td>$4,500,953</td>
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<tr>
<td>Net Investment Income (loss)</td>
<td>$308,344 ]($308,344</td>
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<tr>
<td>Net Assets released from restriction for purpose</td>
<td>$898,103</td>
<td>($898,103)</td>
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<tr>
<td>Total revenue and support</td>
<td>$5,188,771</td>
<td>($379,474)</td>
<td>$4,809,297</td>
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<table>
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<tr>
<th>Expenses</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
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<td>Fundraising expense</td>
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<td>Total expenses</td>
<td>$4,589,016</td>
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<td>$4,589,016</td>
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</tbody>
</table>

Change in net assets: $599,755 ($379,474) $220,281
Net assets at beginning of year: $4,032,782 $408,461 $32,155 $4,473,398
Net assets at end of year: $4,632,537 $28,987 $32,155 $4,693,679

― "To be part of helping a beautiful human being get her life and power back is a wonderful privilege. Such a small amount of money to us can mean all the world to a woman who has lost absolutely everything due to a treatable condition."

Sarah Kraaz
via GreatNonprofits
Our Team

Board of Directors

Kassahun Kebede  
Founder, Principal, and Managing Partner, PANTON Capital Group

France Anne Donnay, MD, FACOG  
Senior Program Officer, Maternal, Neonatal and Child Health, Bill & Melinda Gates Foundation

Sohier Elneil, MD  
Consultant in Urogynaecology and Uro-neurology, University College London Hospital and National Hospital for Neurology and Neurosurgery

Kate Grant (Ex Officio)  
Chief Executive Officer, Fistula Foundation

Sarah Omega Kidangasi  
Outreach Manager, One by One’s Let’s End Fistula Initiative

C. Stephen Saunders, Esq.  
Partner, Saunders, Norval, Pargaman & Atkins, LLP

Robert Tessler, Esq.  
Partner, Toberoff, Tessler & Schochet LLP

Larry William, MD  
Medical Director (Retired), Pacific Partners Management Services, Inc.

Teri Whitcraft  
Senior Producer, ABC News

Susan N. Wilson, Ms.Ed.  
Senior Advisor, Answer and New Jersey Newsroom Columnist

Not pictured: Sarah Omega Kidangasi

Staff

Kate Grant  
Chief Executive Officer

Kate Grant  
Communications Officer

Jessica Love  
Administrative Assistant

Carol Brill  
Development Manager

Anne Ferguson  
Deputy Director

Debbie Mancuso  
Administrative Assistant

Beatrice

KENYA

Sixteen year old Beatrice labored at home in her village in Kenya for two days. When her situation became life-threatening she was taken to a local hospital. Her baby was stillborn and she had started leaking urine uncontrollably.

Many women with fistula suffer for years or decades before they are able to receive treatment. Fortunately for Beatrice, it was less than a month.

Hospital staff had recently received training in obstetric fistula management sponsored by Fistula Foundation and our partner, Direct Relief. Recognizing her condition, they quickly helped Beatrice arrange for surgery at the Jaramogi Oginga Odinga Teaching and Referral Hospital.

Beatrice’s fistula surgery was successful and she is no longer leaking urine. Most of all, she is happy to be back in school.
because we believe no woman should endure a life of misery and isolation simply for trying to bring a child into the world.